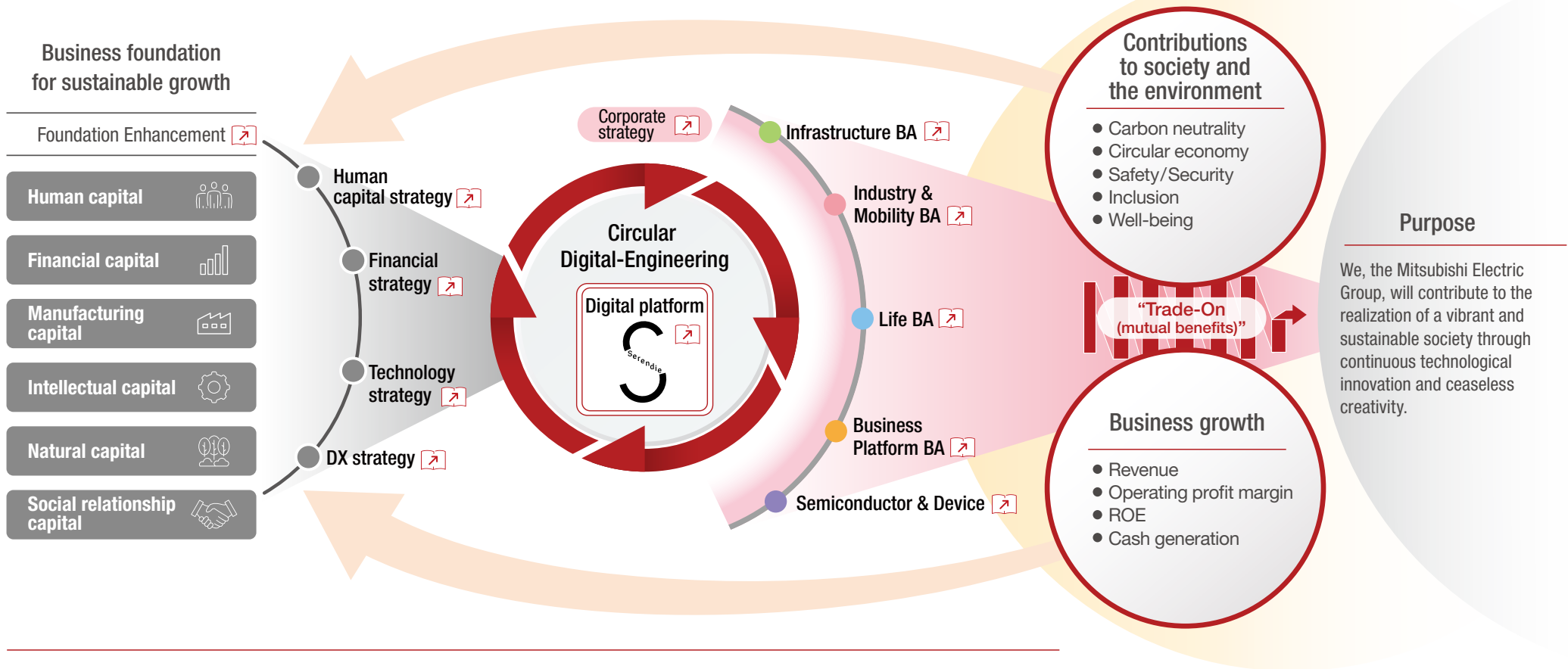


# Value Creation Process

The Mitsubishi Electric Group accelerates "Trade-On (mutual benefits)" activities to grow our business while solving social and environmental issues by strengthening business foundations and creating value with "Circular Digital-Engineering." In so doing, we contribute to realizing a vibrant and sustainable society, as set forth in our Purpose.



## Materiality (important challenges)

- Realize a sustainable global environment
- Realize a safe, secure, and comfortable society
- Respect for all people
- Strengthen corporate governance and compliance on a sustainable basis
- Create a sustainability-oriented corporate culture

## Three Key Reforms

- Quality Assurance Reforms
- Organizational Culture Reforms
- Governance Reforms